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He began his career as a project manager at Thales Communications, then worked as a quantitative analyst for BNP Paribas in Tokyo. In 2009, he joined the Ministry of Industry as Head of the Economic and Territorial Development Department at the DRIRE (Regional Directorate for Industry, Research and Environment), then at the DIRECCTE Bourgogne (Regional Directorate for Enterprises, Competition, Consumption, Labor and Employment), and served as an advisor to the Prefect of the Burgundy region for economic affairs. In 2012, he became an advisor in charge of innovation in the office of the Minister for Industrial Renewal.

Since 2014, he has held various executive positions at Thales: Group Engineering Director, then Director of Science activities – Microwave and Imaging Subsystems in 2015, Vice President of Avionics Services Worldwide in 2017, and Vice President of the Aviation Global Service business line in 2020.